

## 2020 OPERATING BUDGET W/ DECISION PAPERS

REVENUE	2019 YEAR TO DATE ACTUAL	2019 BUDGET	2020 PROPOSED BUDGET	2019 vs 2020 BUDGET VARIANCE	VARIANCE % + INCREASE/ - DECREASE
GENERAL REVENUES	(\$7,490,864)	(\$7,563,123)	(\$7,856,580)	(\$293,457)	4%
LEGISLATIVE	\$0	\$0	\$0	\$0	0%
GENERAL ADMINISTRATION	(\$224,508)	(\$279,928)	(\$149,152)	\$130,776	-47%
SAFETY PROGRAM	(\$8,338)	(\$3,197)	(\$4,000)	(\$803)	25%
ECONOMIC DEVELOPMENT	(\$38,657)	(\$47,850)	(\$42,500)	\$5,350	-11%
OTHER GOVERNMENT SERVICES	(\$164,262)	(\$177,500)	(\$106,650)	\$70,850	-40%
POLICE PROTECTION	(\$39,701)	(\$51,700)	(\$46,000)	\$5,700	-11%
FIRE DEPARTMENT	(\$56,976)	(\$117,500)	(\$116,700)	\$800	-1%
PUBLIC SAFETY SERVICES	\$0	\$0	\$0	\$0	0%
PROTECTIVE SERVICES FACILITY	(\$15,350)	(\$7,200)	\$0	\$7,200	-100%
BY-LAW ENFORCEMENT	(\$44,243)	(\$37,400)	(\$40,000)	(\$2,600)	7%
COMMON SERVICES	(\$415,275)	(\$413,734)	(\$381,135)	\$32,599	-8%
ROAD TRANSPORT	(\$274,337)	(\$54,301)	(\$99,324)	(\$45,023)	83%
AIR TRANSPORT	(\$16,247)	(\$13,500)	(\$20,375)	(\$6,875)	51%
STORM SYSTEM	\$0	\$0	\$0	\$0	0%
WATER SUPPLY & DISTRIBUTION	(\$1,741,483)	(\$2,384,202)	(\$2,404,950)	(\$20,748)	1%
SANITARY SEWAGE SERV. & TREAT.	(\$628,619)	(\$887,027)	(\$865,425)	\$21,602	-2%
GARBAGE COLLECTION & DISPOSAL	(\$471,739)	(\$627,742)	(\$631,250)	(\$3,508)	1%
GARBAGE RECYCLING PROGRAM	(\$107,650)	(\$142,551)	(\$154,500)	(\$11,949)	8%
ENVIRONMENT COMMITTEE & ADMIN	(\$1,000)	(\$950)	(\$950)	\$0	0%
FCSS BOARD	(\$146,296)	(\$155,940)	(\$156,715)	(\$775)	0%
PHYSICIAN RETENTION & RECRUIT	(\$8,387)	(\$5,800)	(\$5,800)	\$0	0%
MUNICIPAL CLINIC	(\$265,151)	(\$410,600)	(\$286,000)	\$124,600	-30%
CEMETERIES	(\$29,837)	(\$40,875)	(\$41,975)	(\$1,100)	3%
PLANNING & ZONING	(\$15,107)	(\$16,400)	(\$15,700)	\$700	-4%
SUBDIVISION DEVELOPMENTS	(\$11,666)	(\$463,200)	(\$66,200)	\$397,000	-600%
RECREATION BOARD & ADMIN.	(\$278,138)	(\$277,388)	(\$282,877)	(\$5,489)	2%
POOL	\$0	\$0	\$0	\$0	0%
STADIUM	(\$82,203)	(\$156,500)	(\$152,400)	\$4,100	-3%
ARENA	(\$45,856)	(\$78,750)	(\$79,500)	(\$750)	1%
PARKS	(\$38,357)	(\$10,700)	(\$2,300)	\$8,400	-79%
PIONEER BALL/PROGRAM	(\$8,335)	(\$8,100)	(\$8,100)	\$0	0%
SUMMER PROGRAMS	(\$40,921)	(\$30,000)	(\$30,000)	\$0	0%
PROGRAMS NON-FACILITY	(\$8,509)	(\$11,500)	(\$6,500)	\$5,000	-43%
SPECIAL EVENTS-VWC	(\$2,086)	(\$6,400)	(\$1,000)	\$5,400	-84%
SPLASH PAD	\$0	\$0	\$0	\$0	0%
CURLING RINK	(\$15,000)	(\$30,400)	(\$30,400)	\$0	0%
SOCCER	\$0	(\$1,000)	(\$1,000)	\$0	0%
BALL PROGRAM	\$0	\$0	\$0	\$0	0%
COMMUNITIES IN BLOOM	(\$8,320)	(\$6,500)	(\$6,500)	\$0	0%
STADIUM CONCESSION	(\$1,100)	(\$5,500)	(\$5,750)	(\$250)	5%
OUTDOOR RINK	\$19,771	\$0	(\$1,000)	(\$1,000)	0%
PROVINCIAL PARK	(\$92,663)	(\$150,000)	\$0	\$150,000	-100%
VERMILION REGIONAL CENTRE	(\$67,815)	(\$90,100)	(\$85,000)	\$5,100	-6%
CONFERENCE 1	\$0	\$0	\$0	\$0	0%
LIBRARY	(\$53,201)	(\$67,393)	(\$69,625)	(\$2,232)	0%
<b>TOTAL REVENUE</b>	<b>(\$12,938,424)</b>	<b>(\$14,832,451)</b>	<b>(\$14,253,833)</b>	<b>\$578,618</b>	<b>-4%</b>

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EXPENSES	2019 YEAR TO DATE ACTUAL	2019 BUDGET	2020 PROPOSED BUDGET	2019 vs 2020 BUDGET VARIANCE	VARIANCE % + INCREASE/ - DECREASE
LEGISLATIVE	\$183,814	\$250,602	\$251,102	\$500	0%
GENERAL ADMINISTRATION	\$969,512	\$1,243,484	\$1,171,168	(\$72,316)	-6%
SAFETY PROGRAM	\$6,750	\$20,916	\$28,560	\$7,644	37%
ECONOMIC DEVELOPMENT	\$319,825	\$423,487	\$368,485	(\$55,002)	-13%
OTHER GOVERNMENT SERVICES	\$168,379	\$301,333	\$175,000	(\$126,333)	-42%
POLICE PROTECTION	\$30,030	\$52,960	\$106,500	\$53,540	101%
FIRE SERVICES	\$206,451	\$243,000	\$297,292	\$54,292	22%
PUBLIC SAFETY SERVICES	\$1,887	\$42,600	\$24,400	(\$18,200)	-43%
PROTECTIVE SERVICES FACILITY	\$85,888	\$145,129	\$113,351	(\$31,778)	-22%
BYLAW ENFORCEMENT	\$111,901	\$156,996	\$144,527	(\$12,469)	-9%
COMMON SERVICES	\$432,589	\$532,515	\$588,289	\$55,774	9%
ROAD TRANSPORT	\$1,280,471	\$1,582,004	\$1,633,057	\$51,053	3%
AIR TRANSPORT	\$29,076	\$31,491	\$87,800	\$56,309	179%
STORM SEWER & DRAINAGE	\$20,650	\$39,398	\$43,187	\$3,789	10%
WATER SUPPLY & DISTRIBUTION	\$1,581,632	\$2,088,369	\$2,205,534	\$117,165	6%
SANITARY SEWAGE SERV. & TREAT.	\$312,323	\$343,041	\$754,378	\$411,337	54%
GARBAGE COLLECTION & DISPOSAL	\$388,744	\$488,251	\$481,731	(\$6,520)	-1%
GARBAGE RECYCLING PROGRAM	\$94,356	\$128,000	\$150,200	\$22,200	17%
ENVIRONMENT COMMITTEE & ADMIN	\$2,691	\$4,900	\$6,900	\$2,000	41%
FCSS	\$167,264	\$189,538	\$181,021	(\$8,517)	-5%
PHYSICIAN RETENTION & RECRUIT	\$1,168	\$2,000	\$23,500	\$21,500	0%
MUNICIPAL CLINIC	\$259,002	\$409,544	\$372,750	(\$36,794)	-9%
CEMETERIES	\$30,078	\$44,993	\$41,356	(\$3,637)	-8%
PLANNING & ZONING	\$113,799	\$117,999	\$127,272	\$9,273	8%
COMMUNITY SERVICES	\$3,402	\$6,300	\$6,300	\$0	0%
SUBDIVISION DEVELOPMENTS	\$310,335	\$699,597	\$469,082	(\$230,515)	-49%
RECREATION BOARD & ADMIN.	\$170,111	\$222,217	\$247,445	\$25,228	10%
POOL	\$122,330	\$125,000	\$375,000	\$250,000	200%
STADIUM	\$427,325	\$515,977	\$504,208	(\$11,769)	-2%
ARENA	\$84,268	\$169,926	\$125,552	(\$44,374)	-26%
PARKS	\$242,269	\$201,216	\$207,715	\$6,499	3%
PIONEER BALL/BALL PROGRAM	\$27,232	\$33,458	\$38,116	\$4,658	14%
SUMMER PROGRAM	\$34,759	\$30,130	\$38,585	\$8,455	28%
PROGRAMS NON FACILITY	\$18,490	\$17,275	\$23,425	\$6,150	36%
SPECIAL EVENTS-VWC	\$5,313	\$6,400	\$4,900	(\$1,500)	-23%
SPLASH PAD	\$16,939	\$18,000	\$18,000	\$0	0%
CURLING RINK	\$6,551	\$15,647	\$13,100	(\$2,547)	-16%
SOCCER	\$1,551	\$6,577	\$5,855	(\$722)	-11%
BALL PROGRAM	\$0	\$0	\$0	\$0	0%
COMMUNITIES IN BLOOM	\$9,086	\$11,500	\$11,500	\$0	0%
STADIUM CONCESSION	\$564	\$5,250	\$4,300	(\$950)	-18%
OUTDOOR RINK	\$9,534	\$12,828	\$17,311	\$4,483	35%

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PROVINCIAL PARK	\$53,865	\$114,431	\$0	(\$114,431)	-100%
VERMILION REGIONAL CENTRE	\$221,712	\$319,638	\$336,765	\$17,127	5%
LIBRARY	\$284,151	\$349,518	\$354,175	\$4,657	1%
REQUISITION TRANSFERS	\$1,276,439	\$1,717,156	\$1,718,733	\$1,577	0%
OPERATING CONTINGENCIES RESERV	\$0	\$0	\$0	\$0	0%
<b>TOTAL EXPENSES</b>	<b>\$10,124,506</b>	<b>\$13,480,591</b>	<b>\$13,897,427</b>	<b>\$416,836</b>	<b>3%</b>
<b>OPERATING SURPLUS W/O TRANSFERS</b>	<b>(\$2,813,918)</b>	<b>(\$1,351,860)</b>	<b>(\$356,406)</b>	<b>\$995,454</b>	<b>-74%</b>

RESERVE TRANSFERS	2019 YEAR TO DATE ACTUAL	2019 BUDGET	2020 PROPOSED BUDGET	2019 vs 2020 BUDGET VARIANCE	VARIANCE % + INCREASE/ - DECREASE
TRANSFERS FROM OPR. RESERVES	(\$118,231)	(\$594,613)	(\$77,225)	\$517,388	-87%
TRANSFERS TO OPR. RESERVES	\$26,141	\$346,213	\$50,282	(\$295,931)	-85%
TRANSFERS FROM CAP. RESERVES	\$0	(\$14,150)	(\$132,425)	(\$118,275)	836%
TRANSFERS TO CAP. RESERVES	\$46,162	\$1,660,335	\$479,282	(\$1,181,053)	-71%
<b>TOTAL NET TO/(FROM) RESERVES</b>	<b>(\$45,928)</b>	<b>\$1,397,785</b>	<b>\$319,914</b>	<b>(\$1,077,871)</b>	<b>-77%</b>
<b>TOTAL OPERATING BUDGET SURPLUS</b>	<b>(\$2,859,847)</b>	<b>\$45,925</b>	<b>(\$36,492)</b>	<b>(\$82,417)</b>	<b>-179%</b>

